

Supplementary Papers

The Future Oxfordshire Partnership

held in the Council Chamber, Cherwell District Council, Bodicote House,
Bodicote, Banbury, OX15 4AA
on Tuesday, 29 November 2022 at 2.00 pm

3. **Public participation** (Pages 81 - 84)

The responses of the Future Oxfordshire Partnership to the public questions and addresses made at the meeting.

4. **Future Oxfordshire Partnership Scrutiny Panel update** (Pages 85 - 89)

The responses of the Future Oxfordshire Partnership to the recommendations of the Scrutiny Panel.

5. **Delivering the Oxfordshire Strategic Vision** (Pages 90 - 113)

A copy of the presentation given at the meeting is attached.

6. **Oxfordshire Inclusive Economy Partnership Update** (Pages 114 - 120)

A copy of the presentation given at the meeting is attached.

Public speakers

29 November 2022

1. George Curtis has asked the following question on behalf of Need Not Greed Oxfordshire

At the last Future Oxfordshire Partnership meeting several groups including NNGO asked questions of the partnership. Cllr Wood, as Chair, took the questions and said that some of them would be covered by other items on the agenda. However, the NNGO question was not then discussed. Instead, we received a written response which was presumably drafted by an officer. We ask questions because we would like to know what the leaders of the councils are thinking and we would like to see where there is agreement, and where there are alternative views within the partnership. **Can the Future Oxfordshire Partnership please review how they respond to questions from civic groups and ensure that the issues raised are discussed?**

Response:

Where questions raised by civic groups relate directly to a substantive agenda item for the meeting, as required by the public participation protocol, then the issues raised are likely to be discussed.

Meanwhile, in relation to Agenda Item 5, Delivering the Oxfordshire Strategic Vision, we note the following text within the Vision:

“Measuring progress, so that we know what responses are needed to achieve continual improvement, will be an important part of our approach to delivering the Strategic Vision.”

We agree entirely that setting up the processes to measure and report on progress is crucial to the successful delivery of the Vision. We encourage the FOP to engage with the parts of Oxford University that are at the heart of International work to redefine economics to include sustainability and well-being, in particular the Doughnut Economics Action Lab, which is already making significant progress on this in Amsterdam, and the University of Oxford's Environmental Change Institute. (Perhaps some of our Councillors and Officers might be interested in attending the Doughnut Economics Urban Development event on 7th Dec - <https://doughnuteconomics.org/events/218>)

Measuring and reporting is the vital step to convert a Vision which 'talks the talk' to a Programme of work with measurable outcomes that 'walks the walk'! Although the Vision outcomes have been designed to be achieved by 2050, shorter term objectives, actions and milestones must be set so that action to satisfy short-term ambitions of growth are not permitted to prejudice the longer-term achievement of sustainability. It is important for all stakeholders to understand how this long-term vision will be achieved through shorter term county and district plans.

Questions:

- How does the FOP intend to move from aspirations (talking the talk) to achievement (walking the walk)?
- How will this Vision be transformed into a series of achievable projects with measurable outcomes?
- How soon will you have the system of measurement in place?

Response:

- *The Future Oxfordshire Partnership (FOP) is already working to deliver the outcomes of the Oxfordshire Strategic Vision for Long-Term Sustainable Development, through programmes of work which include the Pathways to a Zero Carbon Oxfordshire (PaZCO) route map and action plan, and upgrades following the Oxfordshire Rail Connectivity Study. Programmes of work have also already been delivered which support us in progressing towards the outcomes of the Vision, for example 876 additional affordable homes were delivered through the Oxfordshire Affordable Housing Programme.*
- *The partnership is proactively working to identify further opportunities for collaborative working across the County to support delivery of the Strategic Vision, as set out in the report to the Future Oxfordshire Partnership meeting of 29 November 2022.*
- *The ambitious nature of the Strategic Vision requires sustained commitment by not only the organisations that make up the FOP, but by a wider set of strategic stakeholders and partners. As well as delivering its own programme of work aligned to the outcomes of the Strategic Vision, the FOP arrangements provide a forum in which key place-shaping organisations can discuss how their own individual plans support delivery of the Strategic Vision.*

The FOP has already started to explore a system of measurement which will help us in understanding how we are collectively progressing towards the outcomes of the strategic vision, enabling us to identify further activity which will help to deliver the Vision, as we move towards 2050. We recognise the importance of measures, both quantitative and qualitative, and will work with key strategic partners during 2023 to define an appropriate method of measurement.

2. Ian Green has asked to make the following address on behalf of the Oxford Civic Society

At the most recent Future Oxfordshire Partnership meeting I asked three questions. One of the main thrusts of the questions was public participation in countywide strategic planning, following the abandonment of the preparation of the Oxfordshire 2050 Plan. The written responses to two of the three questions miss the main thrust:

- **Recommendation # 2** - OCS recognises that to update the Local Plans of the districts and city, some kind of agreement on Oxfordshire growth rate and distribution is still necessary: without evidence that the Local Plans have been prepared in cooperation with neighbouring local authorities (the 'Duty to Cooperate'), the Local Plans will not be approved by the Planning Inspectorate / Secretary of State.

Optimisation of strategic infrastructure investment could be a major casualty of the abandonment of the 2050 Plan – care needs to be taken to limit the damage.

OCS recommends that the Future Oxfordshire Partnership identifies and makes public the strategic infrastructure investment implications of each local planning

authority establishing its own rate, pace and distribution of employment and housing growth.

*Response: The Councils have each adopted the Strategic Vision for Oxfordshire and remain committed to working together on strategic infrastructure issues. The update report on the agenda about the Oxfordshire Plan includes as one of its principles that we continue to work together on the Oxfordshire Infrastructure Strategy, and officers are considering how this will sit alongside and support Local Plan processes. **The question remains – how can the public participate?***

- **Recommendation # 3** - As noted in an OCS report published just before the Oxfordshire 2050 Plan abandonment, the links between the Local Transport and Connectivity Plan (and its Travel Plans), the Local Industrial Strategy, the Oxfordshire Infrastructure Strategy and Pathways to Net Zero need to be carefully considered. Public discussion needs to continue on strategic (inter-local planning authority) planning matters and OCS will be pleased to contribute to this.

OCS recommends that as Oxfordshire strategic plans still need to be well coordinated and synchronized with, and integrated into, the local plans, the future Oxfordshire partnership should publicly debate how this is done.

*Response: The update report on the agenda about the Oxfordshire Plan outlines how the Councils can continue to work together and engage with each other on strategic planning issues. The Future Oxfordshire Partnership agreed the recommendation that it should retain an Advisory Group on Planning involving relevant Cabinet Members from each of the County, City, and District Councils. This will be a useful forum for the Councils to update each other on their respective plans as they are prepared, and for discussion on strategic planning issues, thereby helping coordination and synchronisation. **The question remains – how can the public participate?***

Response

Infrastructure requirements are linked to Local Plans which are the responsibility of each Local Planning Authority. The councils have together developed the Oxfordshire Infrastructure Strategy (OxIS) and expect this to continue to be a valuable strategic tool.

Local Plans provide a key mechanism allowing people to participate in the future planning of an area. There are a number of stages of consultation in preparing a Local Plan, and submitted plans are considered by an Independent Inspector through an Examination in Public.

3. Prof. Richard Harding has asked the following question on behalf of CPRE Oxfordshire

CPRE Oxfordshire would like to ask to clarify FOP's plans with regard to the provision of solar farms in Oxfordshire. FOP will be aware that we are facing a wave of speculative planning applications to install solar farms on green field sites (including the West Botley proposal for a National Infrastructure Project). Many of these proposals are generating considerable concern and opposition from local communities. CPRE supports the provision of renewable energy but not in a chaotic way as a result of unplanned and speculative developments.

The PaZCO report identifies four pathways, three of which attain scope 1 zero carbon emissions by 2050. The three credible pathways have a considerable range in their provision of solar power (ranging from 1400 to 3900 GWh yr-1), as well as many other necessary actions and policies. The most ambitious pathway requires a substantial devotion of land to solar farms and other renewable energy initiatives (such as biomass). The report also clearly identifies that 'Smart land use planning with participation of all stakeholders is essential' (page 8).

CPRE Oxfordshire therefore asks:

1. What is the status of the PaZCO report? Is it/will it be guidance or adopted policy?
2. What is the process that FOP (and constituent Councils) will adopt to decide the preferred pathway to zero carbon?
3. How will stakeholders (and, in particular, civic society) engage in this process?
4. Will Oxfordshire produce a 'smart' land use plan which will balance the needs of renewable energy generation with those of food production, biodiversity and the protection of the rural nature of the Oxfordshire countryside?

Response

1. What is the status of the PaZCO report? Is it/will it be guidance or adopted policy?
It is a decision for each individual authority as to whether it adopts PaZCO as method. The work which the Environment Advisory Group of FOP is currently overseeing to develop a route map and priorities for collective action from PaZCO, is working to the Oxfordshire Leading the Way pathway, so includes the high solar target in the route map.
2. What is the process that FOP (and constituent Councils) will adopt to decide the preferred pathway to zero carbon?
This is still under consideration and will be discussed as part of the process to agree the route map.
3. How will stakeholders (and, in particular, civic society) engage in this process?
This is still under consideration and will be discussed as part of the process to agree the route map.
4. Will Oxfordshire produce a 'smart' land use plan which will balance the needs of renewable energy generation with those of food production, biodiversity and the protection of the rural nature of the Oxfordshire countryside?

The National Planning Policy Framework states that "planning policies and decisions should promote an effective use of land in meeting the need for homes and other uses, while safeguarding and improving the environment and ensuring safe and healthy living conditions." Land use planning is thus the preserve of Local Plans and therefore, since the end of the Oxfordshire Plan 2050 project, a matter for each of Oxfordshire's Local Planning Authorities.

The councils are of course keenly aware of the need to think strategically and beyond local boundaries and will continue to work closely together on land use matters while retaining discretion over their own Local Plans.

Future Oxfordshire Partnership response to recommendations of the Partnership Scrutiny Panel made on 22 November 2022

The Future Oxfordshire Partnership is requested to provide a response to the recommendations of the Scrutiny Panel for decision at its meeting on 29 November 2022.

Recommendation	Comment
<p><u>Local Nature Partnership</u></p> <p>The Scrutiny Panel welcomed the update and supported the recommendations set out in the report. It also wished to highlight the following matters to the Future Oxfordshire Partnership, and requests that they recommend to the Oxfordshire Local Nature Partnership that such matters be considered by it as the partnership develops.</p> <ol style="list-style-type: none"> 1. The need for continued joint working and coordination with organisations in neighbouring counties given the cross border nature of biodiversity corridors. 2. The need for the introduction of a performance matrix to set a base line by which to monitor and assess the natural economy effectiveness of the outcomes of the Local Nature Partnership. 3. That ways of leveraging in the involvement of youth organisations as part of the Local Nature Partnership's work be fully explored. 	<p><i>The Future Oxfordshire Partnership supports the recommendations from the Scrutiny Panel and is happy to pass on the following remarks from the Oxfordshire Local Nature Partnership (OLNP):</i></p> <ol style="list-style-type: none"> 1. <i>OLNP is convening a multi-stakeholder steering group which includes representation from key sectors and partners for developing this work. It is a member of the Southeast Nature Partnership (SENP) which is a grouping of seven Local Nature Partnerships in its geography and which is actively seeking to address cross-boundary issues. The OLNP will address these also through its active engagement with the protected landscapes (Cotswolds, Chilterns, North Wessex Downs).</i> 2. <i>OLNP works closely with the Thames Valley Record Centre, which is the county's environmental data management provider. There is a habitat baseline already, which is constantly being worked upon and improved. OLNP also works with University of Oxford, which has developed baseline</i>

<ol style="list-style-type: none"> 4. That it recognise the challenges around the independence of consultants commissioned to undertake Biodiversity Net Gain assessments. 5. The need for adequate funding to support the high level of aspiration of the Local Nature Partnership, whilst recognising the importance of not competing with partners for limited funds. 	<p><i>ecosystem service mapping, demonstrating where environmental benefits such as flood risk mitigation are delivered by habitat. As part of the Local Nature Recovery Strategy, (LNRS) work the OLNP will jointly develop these baselines, and design methodologies for assessing and quantifying change.</i></p> <ol style="list-style-type: none"> 3. <i>The LNRS steering group, and the OLNP's People and Nature working group, will take this issue away to consider how best to lever in youth involvement. In OLNP's inaugural Forum event, a desire to facilitate involvement from the 'seldom-heard voices' was noted and will be developed.</i> 4. <i>OLNP is aware of shortcomings within the policy of Biodiversity Net Gain (BNG). The 'DEFRA Metric', which is used to calculate losses and gains of habitat in new developments, incentivises the generation of low-distinctiveness habitat and does not reward connectivity between sites (so-called 'wildlife corridors'). Oxfordshire is lucky to have Trust for Oxfordshire's Environment (TOE) as a respected, independent BNG broker. TOE – like other reputable BNG providers – works hard to ensure that BNG is applied in a way which ensures that high value habitat is created, where possible on a large scale and joined up with other areas of high value for wildlife. These are often referred to as the 'Lawton Principles' for effective nature recovery – bigger, better, more joined up.</i> 5. <i>OLNP is grateful to the Local Authorities for the funding they have provided for this, and next, financial year, but is conscious of the limitations of its capacity and resource when compared to the scale of the challenge. Successful partnerships facilitate joint working by partners, resulting in delivery of outcomes over and above the levels of the individual organisations. Successful partnerships also leverage funding to support delivery. In this case, OLNP has one third of its strategic approach devoted to bringing in green</i>
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	<p><i>finance and private investment into our natural environment so as not to place added burden on local partners. There is no doubting that increased resource would result in an increased capacity to deliver, and OLNP will assess resource requirements on an ongoing basis.</i></p>
<p><u>Oxfordshire Inclusive Economy Partnership</u> The Scrutiny Panel welcomed the update and supported the recommendations set out in the report. In addition, it recommended to the Future Oxfordshire Partnership that:</p> <ol style="list-style-type: none"> 1. Future Oxfordshire Partnership members, (particularly local authorities and their sub-contractors) should be ambitious in their response to the OIEP and set measurable targets around its work, for instance around the promotion of inclusive ownership models such as co-operatives and the use of purchasing power through social procurement strategies. 2. It recognise the importance of improving work force diversity within the county by the encouragement of employers inside and outside the OIEP to set and disclose work force diversity targets. 3. Encourage the OIEP take steps to seek age diversity of the attendees at the launch event. 	<p><i>The Future Oxfordshire Partnership notes and supports the Oxfordshire Inclusive Economy Partnership's (OIEP) update and supports its recommendations.</i></p> <ol style="list-style-type: none"> 1. <i>The Future Oxfordshire Partnership members agree that it is important to lead by example and will work with the OIEP to review the Charter pledges. The setting of measurable targets is a matter for the OIEP and/or its individual members rather than the FOP.</i> 2. <i>The Future Oxfordshire Partnership notes and supports the OIEP's development of proposals that aim to contribute to improving work force diversity across employers in Oxfordshire.</i> 3. <i>The Future Oxfordshire Partnership would encourage the OIEP to seek a diversity of attendees at the launch event.</i> <p><i>The Future Oxfordshire Partnership notes and supports the Oxfordshire Inclusive Economy Partnership's decision to incorporate Countywide examples of inequalities as well as City examples in the opening statement of the Oxfordshire Inclusive Economy Partnership Charter.</i></p>

<p><u>Delivering the Strategic Vision</u></p> <p>The Scrutiny Panel welcomed the report and supported the recommendations set out in the report, particularly the plans for further engagement sessions with it around identifying opportunities for joint working aligned to the outcomes of the Oxfordshire Strategic Vision (e.g. on the topic of solar farms and energy planning). The Panel recommended to the Future Oxfordshire Partnership in its consideration of the report that it:</p> <ol style="list-style-type: none"> 1. Remain cognitive of the need for commonly agreed and understood definitions of the desired outcomes of the Strategic Vision across the Partnership, as a prerequisite to its success. 2. Consider the need to link the high level outcomes of the Strategic Vision with more specific, deliverable outputs. 3. Monitor and evaluate the outputs via a results framework. 	<ol style="list-style-type: none"> 1. <i>We recognise that whilst the high level outcomes of the Oxfordshire Strategic Vision have been agreed and endorsed by the FOP (and the respective six local authorities), we need to remain cognisant of how this translates into commonly agreed and understood priorities and deliverable activity. Programmes of work will not be taken forward without agreement and endorsement by voting members of the FOP.</i> 2. <i>The work we are currently undertaking in identifying opportunities for collaborative working across district boundaries is aiming to identify activity which will deliver more specific outputs, aligned to the outcomes of the Oxfordshire Strategic Vision.</i> 3. <i>We have already started to explore a system of measurement which will help us in understanding how we are collectively progressing towards the nine outcomes of the strategic vision, enabling us to identify further activity which will help to deliver the Vision, as we move towards 2050. A system of measurements will be further explored within 2023 and presented for consideration.</i>
<p><u>Advisory Group Updates</u></p> <ol style="list-style-type: none"> 1. The panel recommends to the FOP that it requests that the Infrastructure Advisory Group (IAG) co-opts a representative from Active Travel England or a delegated 	<p><i>This request can be considered by the Infrastructure Advisory Group.</i></p>

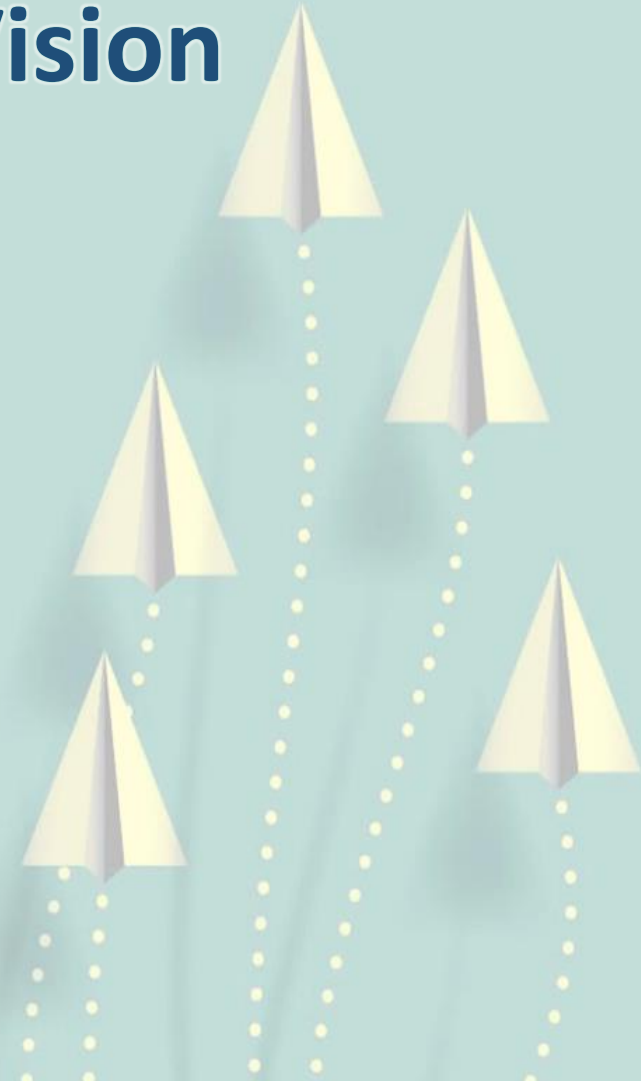
nominee to IAG in order to provide active travel expertise to the group.	
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Turning the Oxfordshire Strategic Vision For Sustainable Development Into Action



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Developing the Future Oxfordshire
Partnership Work Programme



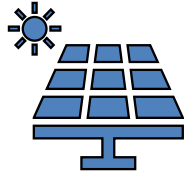
Agenda Item 5

**FUTURE
OXFORDSHIRE
PARTNERSHIP**

The Oxfordshire Strategic Vision for Long Term Sustainable Development



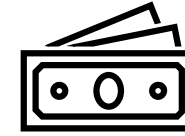
Our natural environment will be in a better state than that in which we found it



We will already be carbon neutral and accelerating towards a carbon negative future



Our residents will be healthier and happier, and overall wellbeing will have improved



Our local economy will be globally competitive, sustainable, diverse and inclusive



Our county will be a more equal, fair and inclusive place for everyone



Our vibrant historic and cultural offer will be rich, diverse and enhanced



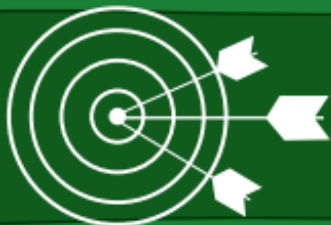
We will have energy efficient and affordable homes in the right number, location and tenure



Our county's connectivity will be transformed in ways that enhance wellbeing



Our diverse and vibrant communities will thrive with a strong sense of identity



Our aim is to utilise the unique opportunities and assets in Oxfordshire to realise sustainable growth, and shape healthy, resilient communities in which it is possible for all residents to thrive and which can be an exemplar for the rest of the UK and other locations internationally.

If we are successful, by 2050 Oxfordshire will:



be a globally competitive economy which is sustainable, diverse and inclusive, generating high-quality, productive and knowledge-based employment for our communities. It will utilise the county's strengths and resources, including its world-class universities and world-leading research, innovation and technology assets. There will be improved educational attainment and a skills system aligned to the needs of business and communities, helping to provide the conditions in which all Oxfordshire's people can benefit and thrive.



have transformed movement and connectivity within the County and beyond. There will be greater digital connectivity and physical mobility in and between places in ways that enhance environmental, social and economic wellbeing, with an emphasis on sustainable travel, including walking and cycling.



be the first generation to leave the natural environment in a better state than that in which we found it. The natural environment will be more biodiverse, support social, economic and ecological resilience and have the capacity to adapt to change.



have flourishing, diverse and vibrant communities rooted in pride with our local, national and international connections and a strong sense of civic identity. Individuals and families will support each other in partnership with sustainable public services, a thriving voluntary and community sector and be connected to dynamic and socially responsible businesses.



have a healthier and happier population with better physical and mental health. Young people will feel confident, positive and excited about their future and people will spend more of their later life active, in good health and with care available in their communities to meet their changing needs.



have energy efficient, well-designed homes, sufficient in numbers, location, type, size, tenure and affordability to meet the needs of our growing economy, young people, residents and future generations.



enjoy a built and historic environment which is rich and diverse, comprising high-quality places where people want to live, work, visit and invest. Our rich and distinctive internationally recognised heritage assets, visitor economy and vibrant cultural offer will have been further enhanced and there will be improved access to them.



be a more equal place, supported by inclusive growth that gives everyone a fair chance in life to prosper. Deprivation and disadvantage will have been tackled wherever it manifests itself in our urban and rural areas, and discrimination will have been removed.



have achieved carbon neutral status, and be accelerating towards a carbon negative future, removing more carbon than it emits each year. Energy production will be sustainable.

Strategic Vision & Corporate Plan Alignment

Sought to understand how the priorities within the corporate plans of the six local authorities and OxLEP aligned to the nine outcomes of the Vision → delivery of partnership visions and plans is sometimes considered secondary to the delivery of corporate versions.

Authority	Period	No. of Priorities	Priorities
<u>Cherwell</u>	2022 - 2023	4	<ul style="list-style-type: none"> • Housing that meets your needs • Supporting environmental sustainability • An enterprising economy with strong and vibrant local centres • Healthy, resilient and engaged communities
<u>West Oxfordshire</u>	2020 - 2024	6	<ul style="list-style-type: none"> • Climate action • Healthy towns and villages • A vibrant district economy • Strong local communities • Meeting the housing needs of our changing population • Modern council services and sustainable finance
<u>Vale of White Horse</u>	2020 - 2024	6	<ul style="list-style-type: none"> • Providing the homes people need • Tackling the climate emergency • Building healthy communities • Building stable finances • Working in partnership • Working in an open and inclusive way
<u>South Oxfordshire</u>	2020 - 2024	6	<ul style="list-style-type: none"> • Protect and restore our natural world • Openness and accountability • Action on the climate emergency • Improved economic and community well-being • Homes and infrastructure that meet local needs • Investment and innovation that rebuilds our financial viability
<u>Oxford City</u>	2020 - 2024	4	<ul style="list-style-type: none"> • Enable an inclusive economy • Deliver more affordable housing • Support thriving communities • Pursue a zero carbon Oxford

Snapshot

Strategic Vision & Corporate Plan Alignment

A detailed analysis of content within the corporate plans revealed that they align to all nine outcomes of the Oxfordshire Strategic Vision, for each of the seven individual plans

Oxfordshire Strategic Vision Outcomes	Corporate Plan						
	Cherwell	West Oxfordshire	Vale of White Horse	South Oxfordshire	Oxford City	Oxfordshire County Council	OxLEP
We will have energy efficient and affordable homes in the right number, location & tenure	✓	✓	✓	✓	✓	✓	✓
We will already be carbon neutral and accelerating towards a carbon negative future	✓	✓	✓	✓	✓	✓	✓
Our natural environment will be in a better state than that in which we found it	✓	✓	✓	✓	✓	✓	✓
Our residents will be healthier and happier, and overall wellbeing will have improved	✓	✓	✓	✓	✓	✓	✓
Our local economy will be globally competitive, sustainable, diverse and inclusive	✓	✓	✓	✓	✓	✓	✓
Our county will be a more equal, fair and inclusive place for everyone	✓	✓	✓	✓	✓	✓	✓
Our vibrant historic and cultural offer will be rich, diverse and enhanced	✓	✓	✓	✓	✓	✓	✓
Our county's connectivity will be transformed in ways that enhance wellbeing	✓	✓	✓	✓	✓	✓	✓
Our diverse and vibrant communities will thrive with a strong sense of identity	✓	✓	✓	✓	✓	✓	✓

Oxfordshire Strategic Vision	Focus & Activity Captured Within Corporate Plans
<p data-bbox="30 235 346 478">We will already be carbon neutral and accelerating towards a carbon negative future</p> <p data-bbox="30 692 346 935">Our natural environment will be in a better state than that in which we found it</p>	<ul data-bbox="369 235 2497 1135" style="list-style-type: none">• Green Economy; encourage and enable further innovation and investment in green technology.• Carbon neutral councils - Decarbonisation of council assets (buildings (commercial & housing) & vehicles); electric charging points in council car parks / expand electric charging capacity across the county. Reduce travel to work for council employees; identify energy saving opportunities in council buildings and fleets.• Emission reduction targets for major suppliers.• Carbon neutral districts - Supporting local communities, both business and residential, to reduce their carbon footprint and waste, and support nature recovery and recycling - design and building of sustainable, low-carbon communities.• Behavioural change re: green agenda through information dissemination and leading by example.• Annually approved Climate Emergency programme which is adequately financed.• Increase biodiversity (e.g., habitat banks) and tree cover, rewilding initiatives, wildlife corridors, restoration of nature including within urban areas, connect urban communities with local green spaces/improve access to green space; develop a tree-planting strategy and work with partners to plant more trees.• Use the Council's planning powers to ensure that new developments deliver a net gain in biodiversity.• Promote rural areas for tourism, leisure, and personal wellbeing.• Work in partnership to support ambitions re: biodiversity increases and tackling the climate crisis; implement PAZCO route map (a comprehensive plan for decarbonising Oxfordshire).• Contribute to a Nature Recovery Network for Oxfordshire and call for a LNP; promote an ambitious nature recovery programme. Support the preparation and delivery of a Nature Recovery Strategy for Oxfordshire.

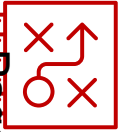
Oxfordshire Strategic Vision	Focus & Activity Captured Within Corporate Plans
<p data-bbox="33 235 346 478">We will already be carbon neutral and accelerating towards a carbon negative future</p> <p data-bbox="33 692 346 935">Our natural environment will be in a better state than that in which we found it</p>	<div data-bbox="369 235 2497 1135"><ul style="list-style-type: none">• Green Economy; encourage and enable further innovation and investment in green technology.• Carbon neutral councils - Decarbonisation of council assets (buildings (commercial & housing) & vehicles); electric charging points in council car parks / expand electric charging capacity across the county. Reduce travel to work for council employees; identify energy saving opportunities in council buildings and fleets.• Emission reduction targets for major suppliers.• Carbon neutral districts - supporting local communities, with business and residential, to reduce carbon footprint and waste, and support nature recovery.• Behavioural change re: green agenda through information dissemination and leading by example.• Annually approved Climate Emergency programme which is adequately financed.• Increase biodiversity (e.g. through tree planting) and create green infrastructure within urban areas, connect urban communities with local green spaces/improve access to green space; develop a tree-planting strategy and work with partners to plant more trees.• Use the Council's planning powers to ensure that new development and planning gains in biodiversity.• Promote rural areas for tourism, leisure, and personal wellbeing.• Work in partnership to support ambitions re: biodiversity increases and tackling the climate crisis; implement PAZCO route map (a comprehensive plan for decarbonising Oxfordshire).• Contribute to a Nature Recovery Network for Oxfordshire and call for a LNP; promote an ambitious nature recovery programme. Support the preparation and delivery of a Nature Recovery Strategy for Oxfordshire.</div> <p data-bbox="555 464 2260 899">This offers the opportunity to consider <u>additional</u> areas for collaborative working under the FOP arrangements, which help to deliver both the Oxfordshire Strategic Vision and individual Corporate Plans, benefiting from shared knowledge and resource, and creating a consistent approach across the county, where appropriate to do so.</p>

Oxfordshire Strategic Vision	Focus & Activity Captured Within Corporate Plans	Ideas for Joint Working
<p>We will already be carbon neutral and accelerating towards a carbon negative future</p> <p>Our natural environment will be in a better state than that in which we found it</p>	<ul style="list-style-type: none"> • Green Economy; encourage and enable further innovation and investment in green technology. • Carbon neutral councils - Decarbonisation of council assets (buildings (commercial & housing) & vehicles); electric charging points in council car parks / expand electric charging capacity across the county. Reduce travel to work for council employees; identify energy saving opportunities in council buildings and fleets. • Emission reduction targets for major suppliers. • Carbon neutral districts - Supporting local communities, both business and residential, to reduce their carbon footprint and waste, and support nature recovery and recycling - design and building of sustainable, low-carbon communities. • Behavioural change re: green agenda through information dissemination and leading by example. • Annually approved Climate Emergency programme which is adequately financed. • Increase biodiversity (e.g., habitat banks) and tree cover, rewilding initiatives, wildlife corridors, restoration of nature including within urban areas, connect urban communities with local green spaces/improve access to green space; develop a tree-planting strategy and work with partners to plant more trees. • Use the Council's planning powers to ensure that new developments deliver a net gain in biodiversity. 	<div data-bbox="1803 219 2068 505"></div> <ul style="list-style-type: none"> • Development of Revised Energy Strategy for Oxfordshire: As collective partners there is recognition of the criticality of the energy crisis, with local infrastructure challenges, soaring energy costs, and implications for health and wellbeing and the transition to net zero. Partners could look to revise the current energy strategy and associated delivery plan, to ensure objectives and activities address the biggest challenges as we understand them now, and into the future. • Domestic Retrofit: Consider applying for Phase 2 of the Home Upgrade Grant (HUG) which provides funding to improve the energy performance and heating systems of oil/gas/greenhouses in England. Applying as a county may increase the potential of receiving funding, in presenting a more joined up, united approach. Furthermore, it would allow us to share staffing resources and knowledge from across the organisations in the development of the bid. Up to £700 million of funding will be made available to local authorities to help them deliver their domestic retrofit. Funding will be released to successful local authorities in the financial years 2023 to 2024 and 2024 to 2025. <p>Stakeholder Engagement Initiated:</p> <ul style="list-style-type: none"> • Sessions with officers supporting the FOP and advisory groups • Session with LA CEs • Session with EOG representatives • Green Construction: Countywide incentives to encourage green construction methods which support progression towards Carbon Neutrality.

Stakeholder Engagement Sessions



What programmes of work do we need to support delivery of the outcomes of the Oxfordshire Strategic Vision? Where are there opportunities to work collectively together on these?



What is preventing us from delivering the outcomes of the Strategic Vision? Are there opportunities to work together to tackle this?



What are the top priorities / challenges within the space of the Vision?

FOP programmes of work will be concentrated on areas where joint-working across organisations and district boundaries adds value

Stakeholder Engagement Sessions – Examples



Expansion of the Pathways to Zero Carbon Oxfordshire route map & action plan → beyond what councils can do to support the transition to Net Zero.



Programme of work centred upon community wide behaviour change, to protect the natural environment and reduce emissions.



Revised Energy Strategy and Local Area Energy Plan Oxfordshire, to support the county in achieving its net zero ambitions.

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County wide approach to domestic retrofit, which ensures the least energy efficient homes are supported to increase efficiency.



Countywide incentives to encourage green construction methods which support progression to Net Zero.



Countywide programme focussed on adaptation to manage and mitigate against the impact of climate change.



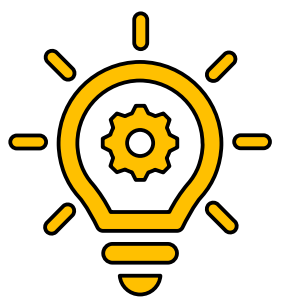
Development of a water security strategy to support integrated water management across the county.

Oxfordshire Strategic Vision	Focus & Activity Captured Within Corporate Plans	Ideas for Joint Working
<p data-bbox="40 204 310 411">We will already be carbon neutral and accelerating towards a carbon negative future</p> <p data-bbox="40 596 310 803">Our natural environment will be in a better state than that in which we found it</p>	<ul data-bbox="341 204 1411 1153" style="list-style-type: none">• Green Economy; encourage and enable further innovation and investment in green technology.• Carbon neutral councils - Decarbonisation of council assets (buildings (commercial & housing) & vehicles); electric charging points in council car parks / expand electric charging capacity across the county. Reduce travel to work for council employees; identify energy saving opportunities in council buildings and fleets.• Emission reduction targets for major suppliers.• Carbon neutral districts - Supporting local communities, both business and residential, to reduce their carbon footprint and waste, and support nature recovery and recycling - design and building of sustainable, low-carbon communities.• Behavioural change re: green agenda through information dissemination and leading by example.• Annually approved Climate Emergency programme which is adequately financed.• Increase biodiversity (e.g., habitat banks) and tree cover, rewilding initiatives, wildlife corridors, restoration of nature including within urban areas, connect urban communities with local green spaces/improve access to green space; develop a tree-planting strategy and work with partners to plant more trees.• Use the Council's planning powers to ensure that new developments deliver a net gain in biodiversity.	<div data-bbox="1829 197 2074 454"></div> <p data-bbox="1447 204 2507 496">• Development of Revised Energy Strategy for Oxfordshire: As collective partners there is recognition of the scale of the energy crisis, with local infrastructure challenges, social inequalities and implications for health and wellbeing and the transition to net zero. We could look to revise the current energy strategy and associated policies, to ensure objectives and activities address the biggest challenges as we understand them now, and into the future.</p> <p data-bbox="1513 525 2283 568">Propose subsequent sessions with:</p> <ul data-bbox="1447 568 2507 853" style="list-style-type: none">• FOP Board• FOP Scrutiny Panel• FOP Advisory Groups <p data-bbox="1482 946 2471 1103">At the point of hosting these sessions, several suggestions for delivery aligned to the Vision will have been mapped, to support and guide thinking.</p> <p data-bbox="1447 1039 2507 1103">• Green Construction: Countywide incentives to encourage green construction methods which support progression towards Carbon Neutrality.</p>

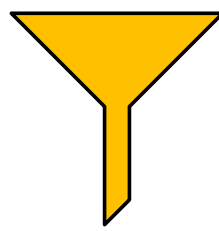
Filtering Ideas from Stakeholder Engagement

It is anticipated that the described stakeholder engagement will generate a wealth of ideas relating to projects, programmes, and strategies, which could help to deliver the outcomes of the Oxfordshire Strategic Vision. However, a robust filtering process will be required to support in identifying which of the suggestions to take forward into the design and delivery phase, with consideration to be given to factors including, resources available, anticipated impact, and added value of delivering the work through the FOP arrangements.

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Ideas generated through stakeholder engagement



Ideas filtered according to an agreed framework



Refined list of ideas to be worked up and taken forward to the FOP

Other work underway to progress delivery of the Oxfordshire Strategic Vision



Steps to Progress Delivery of the Strategic Vision



Work is underway to map the different strategies and plans operating within the space of the Oxfordshire Strategic Vision, to establish if the appropriate guiding documents are in place to support delivery, and to identify opportunities for further integration of the Vision within relevant strategies and plans, at both a local and regional level.

Steps to Progress Delivery of the Strategic Vision



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We have begun to map how other partnerships, for example, the Oxfordshire Inclusive Economy Partnership (OIEP), and the Local Nature Partnership, already contribute / could contribute to the Strategic Vision, to ensure we maximise outputs through these relationships, & prevent duplication.

Oxfordshire Strategic Vision	How does the partnership support delivery of the outcomes of the Oxfordshire Strategic Vision?
We will already be carbon neutral and accelerating towards a carbon negative future	The LNP's Natural Capital Investment work seeks to create a local carbon market that will leverage investment in carbon sequestration. We have an emergent working group, that builds on work already acheived to date, that will benefit from human resource support from the University of Oxford.
<div> <div>Page 104</div> <div>Our natural environment will be in a better state than that in which we found it</div> </div>	<p>The purpose of the LNP is to radically enhance nature, its positive impact on our climate and the priority it is given, helping to make Oxfordshire a county where people and nature thrive.</p> <p>Local Nature Recovery Strategy will provide a shared spatial and theoretical framework for nature recovery. OLNP is liaising with Oxfordshire County Council to agree the most appropriate governance structure for taking this work forward. We are likely to end up with a steering group for the project which is a LNP sub-group, led by OCC. That group will then utilise the other existing LNP sub-groups to inform its work on specific areas.</p> <p>The LNP will facilitate a programme of Natural Capital Investment which will see roll-out of nature-based solutions at scale, leading to increased economic, social and and ecoiogcal resilience. This will be achieved through working closely with farmers and landowners, as well as the eNGOs</p>
Our residents will be healthier and happier, and overall wellbeing will have improved	<p>The LNP will work with nature to reduce health inequalities. This will be achieved through championing:</p> <ul style="list-style-type: none"> - green social prescribing - green infrastructure - accessible natural greenspace. <p>The LNP has established a Nature and Health subgroup, which will coordinate this work.</p>

Steps to Progress Delivery of the Strategic Vision



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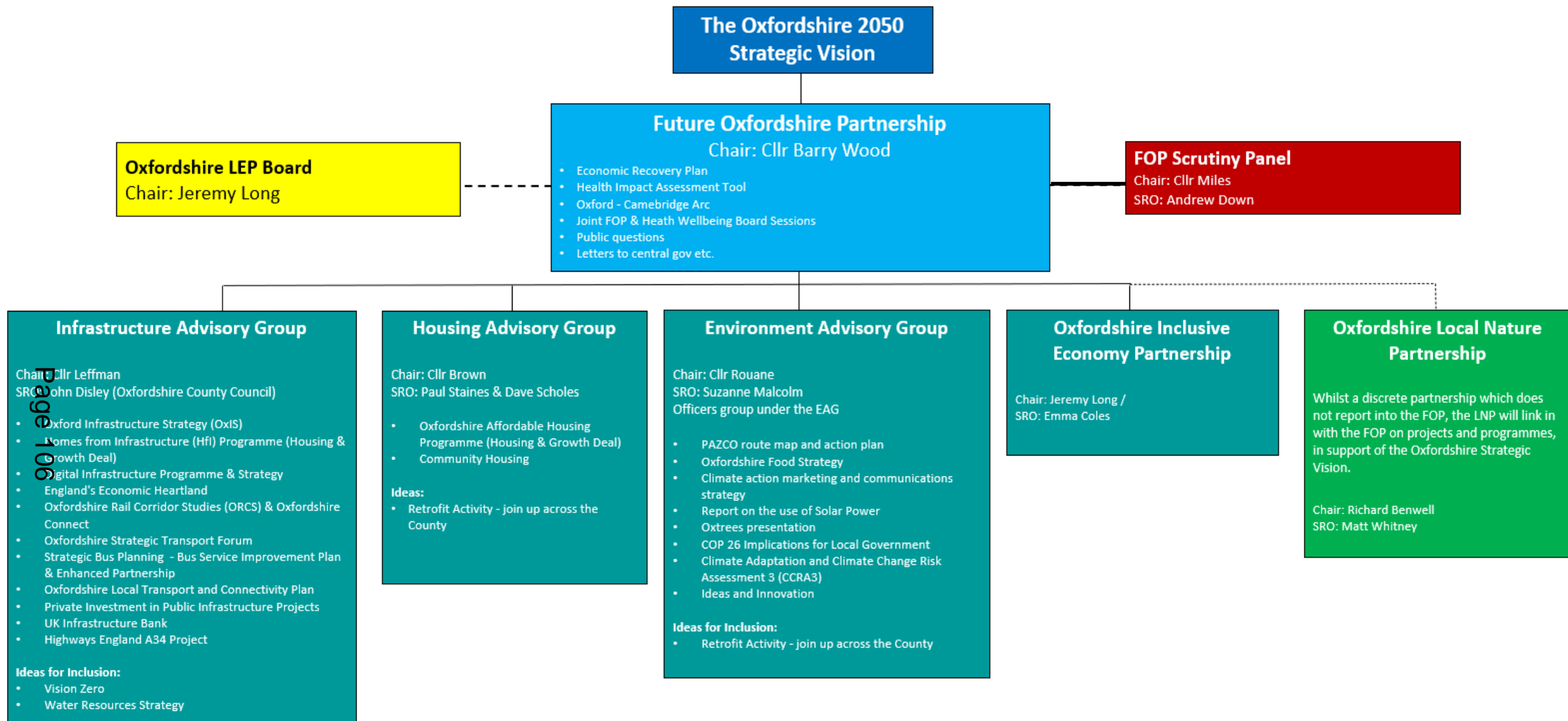


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We have begun to map how other partnerships, for example, the Oxfordshire Inclusive Economy Partnership (OIEP), and the Local Nature Partnership, already contribute / could contribute to the Strategic Vision, to ensure we maximise outputs through these relationships, & prevent duplication.



Improved understanding and communication of the different projects/programmes the FOP, and supporting advisory groups are involved in.



Developing Document

**FUTURE
OXFORDSHIRE
PARTNERSHIP**



Project / Programme / Activity Name	Overview & Additional Details	Link to 2050 Vision	Responsible Officer	EAG Role / Purpose of item at EAG	Recommendations / Decisions Made (inc. Steering)	EAG Meetings Discussed At	Useful Links
PAZCO Route Map & Action Plan	<p>EAG strongly supported the evidence in the PAZCO report and requested for the Officer Group to scope the work required to develop a multi-stakeholder route map and implementation plan focussed on EAG members influence to deliver the outcomes in the report.</p> <p>The Route Map will lay out the high-level goals required to sufficiently reduce emissions to reach Net Zero. The Action Plan will be a detailed set of actions that are necessary to deliver each of the high-level goals depicted in the Route Map. In addition, a set of 'asks' for central government on investment and policy will be developed.</p> <p>City Science have been commissioned to develop a net zero route map and action plan for Oxfordshire. A small project group has been established including a nominated FOP SRO, County, Districts, OXLEP and rep of ECI.</p>	We will already be carbon neutral and accelerating towards a carbon negative future	<p>Sarah Gilbert, Climate Action Team Leader, Oxfordshire County Council</p> <p>Officer Group of the Environment Advisory Group</p>	Monitor / oversee progress & provide direction - EAG are the steering group for the Route Map and Action Plan	» June 22 - EAG members happy with the City Science approach set out in the June report.	<p>» March 22</p> <p>» June 22</p> <p>» January 22</p>	Pathways to a zero carbon Oxfordshire
Oxfordshire Food Strategy	<p>GFO were asked by the LAs to build a multi-stakeholder food strategy, which was started in September 2021. GFO has identified the following priority areas for action:</p> <ol style="list-style-type: none"> 1. Tackle food poverty and diet-related ill health 2. Build vibrant food communities 3. Grow our local food economy 4. Strengthen short, transparent local food supply chains 5. Improve the health and sustainability of institutional catering <p>Part 1 of developing the strategy has been completed, part 2 concerns implementation, and this involves developing food action plans.</p>	<p>Our residents will be healthier and happier, and overall wellbeing will have improved</p> <p>We will already be carbon neutral and accelerating towards a carbon negative future</p>	Fiona Steel, Good Food Oxfordshire	For information and comment	<p>» June 22 - Fiona Steel suggested some actions that EAG representatives could take back to their relevant authorities to support the implementation of the Ox Food Strategy - see meeting notes for more details.</p> <p>» June 22 - Follow up in 6 months to receive an update on the progress of the strategy be added to the forward programme.</p>	» June 22	Good Food Oxford Oxfordshire's Sustainable Food Network

Steps to Progress Delivery of the Strategic Vision

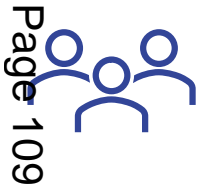


Alongside identifying new opportunities for collaborative working across Oxfordshire, a key focus for future work will be the development of performance measures and/or a qualitative narrative to enable the FOP to monitor the direction of travel against the Oxfordshire Strategic Vision. This will be considered in further detail in 2023.

Steps to Progress Delivery of the Strategic Vision



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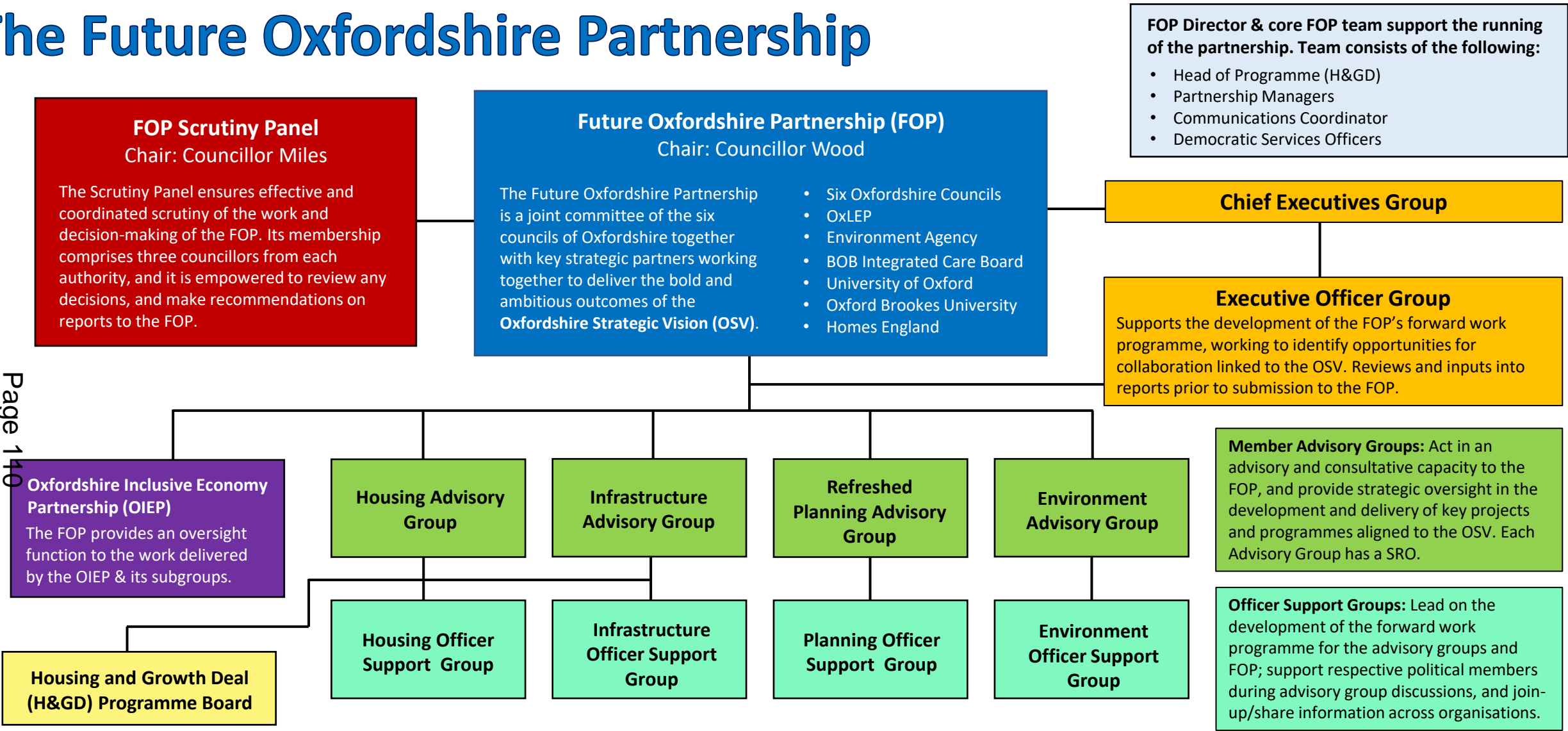


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Initiated officer support groups beneath the advisory groups to support the development of the forward work programme for the advisory groups and FOP, support respective political members during advisory group discussions, and join-up/share information across organisations

The Future Oxfordshire Partnership

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The FOP is proactively engaged with other partnerships, and stakeholders which include the following:

- Oxfordshire Local Nature Partnership *
- Oxfordshire Health and Wellbeing Board
- Enhanced Bus Partnership
- Oxfordshire Strategic Transport Forum **
- OxLEP Board & subgroups
- England's Economic Heartland

* The LNP is a discrete partnership, which does not report directly into the FOP, a member of the FOP does however sit on the LNP board to support join-up and collaboration.
** The Oxfordshire Strategic Transport Forum feeds into the Infrastructure Advisory Group (IAG); the Chair of the Oxfordshire Strategic Transport Forum (OSTF) is a member of IAG.



Recommendations / Asks of the FOP

1

We ask that the FOP note progress made to identify opportunities for joint working aligned to the Oxfordshire Strategic Vision, which also supports delivery of individual organisation corporate plans.

2

We ask that the FOP endorse the proposed engagement sessions, to support in identifying opportunities for joint working aligned to the outcomes of the Oxfordshire Strategic Vision and encourage engagement in the process.

3

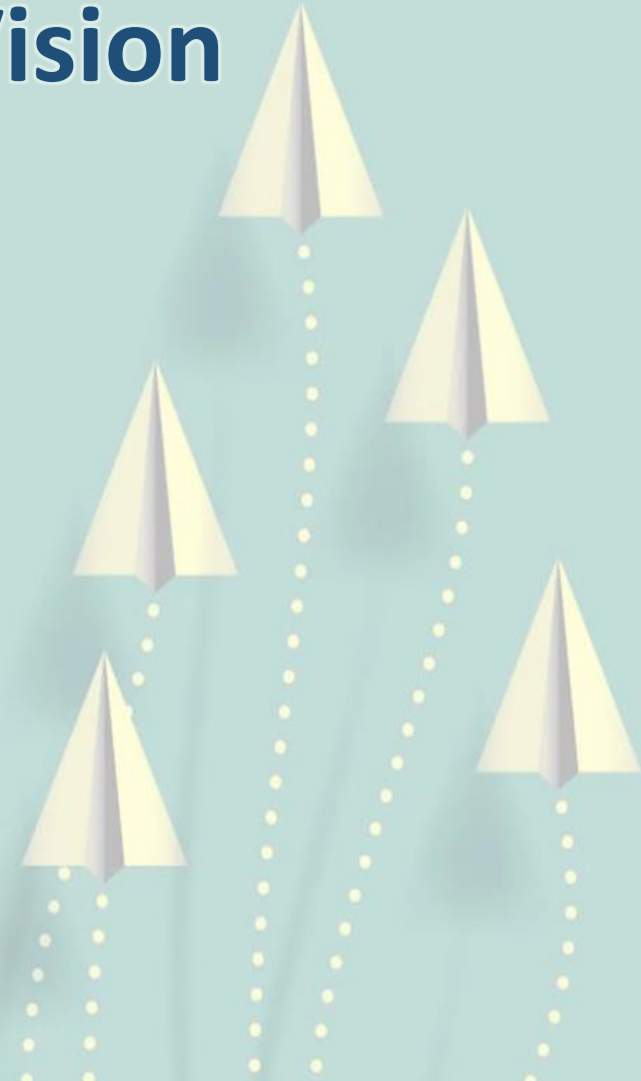
We ask that the FOP support wider socialisation of the Oxfordshire Strategic Vision with partners and a broader group of stakeholders, to raise awareness of the Vision, and encourage buy in and support for its delivery.

Turning the Oxfordshire Strategic Vision For Sustainable Development Into Action



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Developing the Future Oxfordshire
Partnership Work Programme



**FUTURE
OXFORDSHIRE
PARTNERSHIP**

Future Oxfordshire Partnership

29 November 2022

Oxfordshire Inclusive Economy Partnership

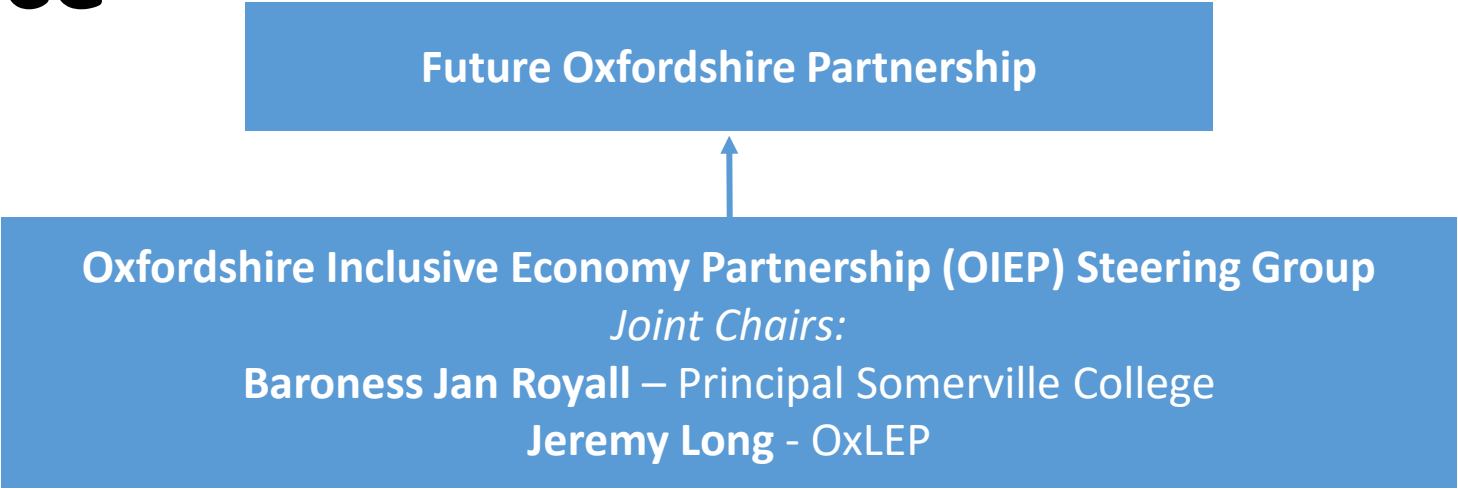
Background

- **Builds on the learning of a series of Seminars pre-Covid - Recommendation and Actions of the Final Report**
- **Launched in March 2021**
- **Future Oxfordshire Partnership oversees the Partnership**

Our Mission

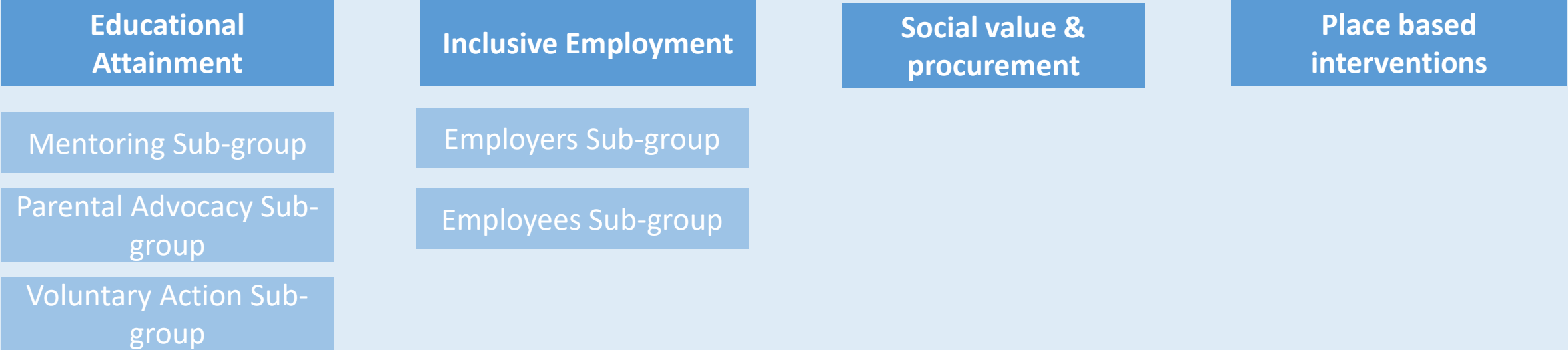
‘The Oxfordshire Inclusive Economy Partnership is working together to create a more equal and sustainable region that creates opportunities and benefits for all people within the county. We are working to tackle some of our region’s biggest problems to create a fairer environment where everyone can contribute and share in our success’

Governance



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OIEP Working Groups



Inclusive Economy Charter

Charter was presented to FOP 13 June 2022 for review and comment

The Purpose of the Charter is to:

- To mobilise support for an Oxfordshire inclusive economy and raise awareness and profile
- To publicly state commitment with individuals, businesses and organisations signing of an online pledge
- To set and raise standards around inclusive economy
- To encourage residents and businesses to work together to help protect Oxfordshire's economy with an aim to prevent money leaving the county

Charter Launch – 24th January 2023

- Find out about the Inclusive Economy Charter how you can get involved
- Practical presentations, inspiring case studies, and an opportunity to network with the other delegates

Recommendations:

1. That the Future Oxfordshire Partnership notes and comments on the update report
2. That members of Future Oxfordshire Partnership support and promote the launch of the OIEP Charter and engage local businesses and partners to commit to the pledges of the charter